



Lars-Erik Brenøe

ELECTED BY THE ANNUAL GENERAL MEETING

EXECUTIVE VICE PRESIDENT, HEAD OF CHAIRMAN'S OFFICE, A.P. MØLLER-MÆRSK A/S

Born	22 March 1961
Nationality	Danish
Joined the Board	17 March 2016, independent
Most recently re-elected	2017
Term expiration	2018
Committee	Nomination Committee (member)

Competencies

Broad and in-depth experience with board work and corporate governance

Financially literate

Knowledge of relevant legal/regulatory issues

Knowledge of stakeholder management

Experience with international business and the markets/regions where Danske Bank operates

Former employment

1991-	A.P. Møller - Maersk Group
1993-2003	Senior Vice President/Vice President/Director, Mærsk Mc-Kinney Møller's Secretariat
1992-1993	Legal counsel, Corporate Secretariat
1991-1992	Legal counsel, Management Secretariat
1986-1991	Dragsted Advokater (now the Bech-Bruun law firm)

Formal training

1998	Executive leadership programme, IMD
1989	Attorney-at-law
1986	Master's degree in law from University of Copenhagen

Directorships and other offices

Private-sector directorships

The A.P. Møller and Hustru Chastine Mc-Kinney Møller Foundation (member of the boards of directors or the executive boards of seven affiliated undertakings)

Estemco A/S (member of the board of directors)

Fonden Lindoe Offshore Renewables Center (member of the board of directors)

Maersk Broker K/S (vice chairman and chairman of four affiliated undertakings)

Lindø port of Odense A/S (member of the board of directors)

Entities which do not pursue predominantly commercial objectives

A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (The A.P. Møller Family Foundation) (member of the board of directors)

The Danish Committee on Foundation Governance (vice chairman)

The Confederation of Danish Industry (member of the council)
