



Lars-Erik Brenøe

ELECTED BY THE GENERAL MEETING
EXECUTIVE VICE PRESIDENT, HEAD OF CHAIRMAN'S OFFICE,
A.P. MØLLER-MÆRSK A/S

Born	22 March 1961
Nationality	Danish
Joined the Board	17 March 2016, non-independent
Most recently re-elected	2019
Term expiration	2020
Committee	Nomination Committee (chairman) Remuneration Committee (member)

Competencies

Broad and in-depth experience with board work and corporate governance

Financially literate

Knowledge of relevant legal/regulatory issues

Knowledge of stakeholder management

Experience with international business and the markets/regions in which Danske Bank operates

Former employment

2003- Executive Vice President, Head of Chairman's Office, A.P. Møller-Mærsk A/S

1993-2012 Senior Vice President/Vice President/Director, Mærsk Mc-Kinney Møller's Secretariat. Personal Assistant to Mærsk Mc-Kinney Møller

1992-1993 Legal counsel, Management Secretariat/Corporate Secretariat

1991- A.P. Møller - Mærsk Group

1986-1991 Dragsted Advokater (now the Bech-Bruun law firm)

Formal training

1998 Executive leadership programme, IMD

1989	Attorney-at-law
1986	Master's degree in law from University of Copenhagen

Directorships and other offices

Private-sector directorships

The A.P. Møller and Hustru Chastine Mc-Kinney Møller Foundation (member of the boards of directors or the executive boards of 8 affiliated undertakings)

Maersk Broker A/S (chairman or vice chairman of the boards of directors of 6 affiliated undertakings)

LINDØ port of Odense A/S (member of the board of directors)

Navigare Capital Partners A/S (chairman)

Entities which do not pursue predominantly commercial objectives

A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (The A.P. Møller Family Foundation) (member of the board of directors)

The Danish Committee on Foundation Governance (vice chairman)

The Confederation of Danish Industry (DI) (member of the central board)
