Active Ownership Report: 2018 Danske Bank Asset Management

February 2019



### Danske Bank Active Ownership Report

#### Active ownership in Danske Bank

When customers entrust us with their assets and savings, it is our duty to serve their interests by providing investment solutions with the goal to deliver competitive and long-term performance. Our firm commitment to **Sustainable Investment with ESG Inside** is an integral part of this duty.

**ESG Inside** is about making better-informed investment decisions – addressing issues of risk, problems, and dilemmas, and influencing portfolio companies through **active ownership** to contribute to a positive outcome.

Active ownership – through direct dialogue and voting at the annual general meetings – is an important part of our ability to create long-term value to the companies we invest in and to our customers.

We believe it is more sustainable to **address ESG matters as investors** rather than refraining from investing when issues of concern or risks arise, leaving the problem to someone else to solve. Our portfolio managers are the change agents who can impact how companies manage their ESG risks and opportunities.

The aim of our **Active Ownership Report** is to provide our customers and stakeholders with regular updates on our progress and results.

#### The two parts of the report



## Engagement Report 2018 Danske Bank Asset Management



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### Engagement Report introduction

We believe that fund-manager-driven dialogue with companies is the most effective as the investment teams are the experts of their respective strategies and portfolios, and tasked with the buy/sell decision.

Our investment teams engage on a regular basis with companies on material ESG matters to understand their risks and opportunities, and to support their growth and development.

We log and monitor company dialogue and progress to ensure a structured engagement process.



In 2018, we have had the following engagement activities



### We have engaged primarily with small, mid & large cap companies





### Sector distribution of companies we have engaged with during 2018



Note: We have used Global Industry Classification Standard (GICS) for sector classification.

### 10 most engaged industries during 2018



Note: We have used GICS for industry classification. Industry is a sub-category to sector.

### We engaged with companies in 34 country domiciles



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### Company distribution across country domiciles





Note 1: 5 interactions lacks domicile data Note 2: Countries with 1 company or are outside map (excl. USA) are bundled in 'Rest of the world'

### Split between ESG engagement themes



#### = Environmental

= Social

### Split between ESG engagement themes across regions



# The following 59 ESG engagement topics have been addressed and discussed

Human capital & employee retention Minority investors' best interest Sustainability as a core business driver Equality & diversity *Environmental supply chain* Tax issues Responsible drinking **Regulatory reforms** Indigenous rights Anti-corruption Energy transformation Responsible gaming Adult content ESG integration & active ownership Sustainability integration & reporting *Labour standards Environmental incidents* Agriculture Anti-trust issues Environmental incident issues & prevention Data privacy M&A Digitalisation as a business driver *Compliance* procedures *Plastics/Recycling products* Energy efficiency Safety Share classes Fish farming Board leadership Physical climate-related risks Profit warning Incentive structure שטערע ופ International principles & norms Environmental risks/regulations Biodiversity *Corporate governance* Sustainability certificates Political risk Waste handling PPI claims Board composition Impact of tax regulation AML Dividends & share buybacks ESG ratings Personnel turnover Tax evasion Digitalisation as sustainability driver **Sanctions** Sustainable products Access & affordability Survey Product quality & safety Water management *Capital structure Ownership structure* ESG score laggard Community consultation

# Among the 59 ESG engagement topics, Energy efficiency, Environmental regulation, and Energy transformation are the most commonly discussed

643

Interactions



### Most frequent ESG engagement topics across each theme

#### Environmental

Rank	Торіс	Count
1	Energy efficiency	73
2	Environmental regulation	53
3	Energy transformation	46
4	Sustainability certificates	26
5	Sustainable products	24
6	Environmental supply chain	19
7	Waste handling	17

#### Social

Rank	Торіс	Count
1	Labour standards	32
2	Product quality & safety	26
3	Safety	25
4	Human capital & employee retention	25
5	Access & affordability	11
6	Equality & diversity	11
7	Responsible gaming	6

#### Governance

Rank	Торіс	Count
1	Dividends & share buybacks	41
2	Sustainability integration & reporting	39
3	M&A	25
4	Anti-corruption issues & handling	21
5	Capital structure	20
6	ESG ratings	18
7	AML	17



### We have focused our engagement activities to the Nordics, where the majority of our interactions took place



Note 1: 5 interactions lacks domicile data



Note 2: Countries with 1 interaction and/or countries outside map (excl. USA) are bundled in 'Rest of the world'

**Buybacks** 





### Interactions with companies have mainly been one-to-one and with the CEO

Type of meeting



#### Level of participants



= One-to-one

= With other investors

#### 19

### Engagement examples: Energy efficiency

#### **Energy efficiency**

The most common topic for our portfolio managers to engage on with companies during 2018. Among the 643 engagements, 73 focused on energy efficiency, split between 35 during H1-18 and 38 during H2-18.

#### What is energy efficiency?

Energy efficiency, in simple terms, means using less energy to perform the same task - thus limiting energy waste. There are many benefits associated with this, such as reducing greenhouse gases (GHG), reducing the demand for energy imports as well as lowering costs on a both household and economy-wide level. Energy efficiency is the cheapest and often the most immediate way in order to reduce the use of fossil fuels. There are major opportunities for efficiency improvements in every sector of the economy, whether it is buildings, industry, construction, industry or energy generation.

#### Company examples of Danske Bank engagements:

#### Sector: Industrials

"Had a discussion with the company on how they are working to increase the efficiency in their aluminum production and hence lowering their CO2 costs."

#### Sector: Energy

"Discussed managing emissions of greenhouse gases, using less energy more efficiently, flaring and burning of less gas during oil production, preventing spills and leaks of hazardous materials and using less fresh water in production."

#### Sector: Industrials

"Discussion on how the company's new glass innovations can help reduce the energy usage and thus lower CO2 emissions while maintaining or increasing the output."

### Where energy efficiency is the most engaged topic







### Engagement examples: Environmental regulation

#### Environmental regulation

The second most common topic for our portfolio managers to engage on with companies during 2018. Among the 643 engagements, 53 focused on environmental regulation, split between 33 during H1-18 and 20 during H2-18.

#### What is environmental regulation?

Environmental regulation is a collective term describing a variety of different type of regulations that address the effects of human activity on the natural environment. The core of environmental regulations address environmental pollution, but environmental regulations also focuses on the management of specific natural resources, such as minerals and forests.

Environmental regulations strongly induce companies to appreciate the environmental dimensions of their operations. Companies must respond to regulatory structures established to protect the environmental quality.

#### Company examples of Danske Bank engagements:

#### Sector: Energy

"Discussions related to new aviation norms (Renewable Energy Directive II) and the maritime norms (IMO 2020) and how the company believes this will affect their current offering."

#### Sector: Consumer Discretionary

"Discussed with company on environmental regulation in India which restricts the level of emissions and why they believe this puts the company in a favorable position to be able to meet the market demand."

#### Sector: Industrials

"Had a discussion with the company on sulphur regulation legislation changes and what actions the company are taking to address this going forward."

Typical environmental regulation engagement





\$14,800m

Avg. market cap











### Engagement examples: Energy transformation

#### Energy transformation

The third most common topic for our portfolio managers to engage on with companies during 2018. Among the 643 engagements, 46 focused on environmental regulation, split between 17 during H1-18 and 29 during H2-18.

### What is energy transformation?

What we mean with energy transformation is a shift from fossil energy resources to "greener" energy alternatives entailing a lower carbon footprint. The boom in green energy is partly driven by the decreasing cost for key energy technologies and equipment (such as wind turbines and solar panels). At the same time costs of fossil energy tend to rise. This happens in a time where the demand for energy around the world continues to be on the rise. A company's approach to energy and carbon emissions can directly impact its cost structure, risk profile, resilience and brand value with its stakeholders.

#### Company examples of Danske Bank engagements:

#### Sector: Energy

"Discussed the potential to use the company's gas transmission system in order to transport more green technology and thus utilizing power generated from renewable resources."

#### Sector: Utilities

"Discussed with company on their target to become carbon free 2050 and how their process of getting there proceeds. They are implementing initiatives such as renewable energy generation and expanding networks to facilitate a higher share of renewables."

#### Sector: Industrials

"Focused on the company's new renewable energy offering. The company wants to operate as an integrator to combine solar/wind with battery/traditional backup power generation."



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Most common sub-topic

#### Renewable energy

In half of the engagements on this topic our portfolio managers discussed how the company can, or how they plan to, increase the degree of renewable energy in their operations or offering.

## Voting Report 2018 Danske Bank Asset Management



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### Voting Report introduction

The annual general meeting is an opportunity to voice our opinion, vote on issues of key importance to the running of a company, and contribute to the good governance of the company.

We exercise the right to vote at annual general meetings of Nordic and European companies where we represent relevant holdings. Unless required by special circumstances, holdings in passively managed funds are not subject to voting activities.

We vote either by ourselves or through a service provider. We log and publish our voting records.



### In 2018, we have had the following voting activities





### Sector distribution for our voting during 2018



### We voted primarily at Annual General Meetings (AGM)



- = Annual General Meeting
- = Annual/Special
- = Special



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### We have voted mainly within Nordic domiciled companies





Note: Countries where we had 8 voting meetings or lower are bundled in 'Rest of the world'

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### We voted for companies adding up to 22 different country domiciles





### Most of the proposals we have voted on have been Directors-related proposals

Shareholder proposals

A total of 30 proposals

Management proposals A total of 4,597 proposals

17 1828 1754 6 565 4 387 2 43 21 Directors Related Antirakeoverrelated Routine Business Reorganisation &... Directors Related Other Miscelleneous HealthEnvironmental Corporate Covernance Capitalization Compensation RoutineBusiness



### We predominantly voted FOR the proposals



### 3% of votes for proposals were cast in contrary to management recommendations. These are the 10 most common topics of these votes.



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