



Gerrit Zalm

ELECTED BY THE GENERAL MEETING

Born	6 May 1952
Nationality	Dutch
Joined the Board	18 March 2019, independent
Term expiration	2020
Committees	Nomination Committee (member) Risk Committee (member)

Competencies

Broad professional background originally anchored in economics and later politics

Broad and holistic perspective on the financial services sector and its role in society and strong advocate of tighter regulations and less self-supervision

Significant experience across the audit and risk committees' areas both within and outside banking and a significant senior leadership and board exposure track record

Unique blend of regulator and banking executive experience and considerable experience in dealing with stakeholder and reputation management

Former employment

2010-2017	CEO and chairman, ABN AMRO Group & ABN AMRO Bank
2009-2010	CEO and chairman, ABN AMRO Bank
2008-2009	Chief Financial Officer, DSB Bank NV
2007-2008	Chief Economist, DSB Bank NV
2003-2007	Finance Minister Balkenende II Cabinet and Deputy Prime Minister,
2002-2003	Parliamentary Leader of the People's Party for Freedom and Democracy
1994-2002	Finance Minister, Paars I and II Cabinets
1989-1994	Director, Bureau for Economic Policy Analysis
1989-1994	Professor Economic Policy, Vrije Universiteit Amsterdam
1988-1989	Deputy Director, Bureau for Economic Policy Analysis
1985-1988	Director, General Economic Policy, Ministry of Economic Affairs

1983-1985	Deputy Director, General Economic Policy, Ministry of Economic Affairs
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1981-1983	Deputy Director, Budgetary Affairs, Ministry of Finance
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1975-1981	Various positions in the Ministry of Finance
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Formal training

2008	Honorary Doctorate, Economics, Vrije Universiteit, Amsterdam
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1975	Master's Degree, Economics, Vrije Universiteit, Amsterdam
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Directorships and other offices

Private-sector directorships

Moody's Corporation (member)

Royal Dutch Shell (member)

Y-Group (Advisory Board member)

Entities which do not pursue predominantly commercial objectives

Central Bureau of Statistics, Netherlands (Advisory Board chairman)

Foundation Schuldenlab.nl (chairman)

Stichting VU MC Fonds (Supervisory Council member)
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Trustees of the National Academy for Finance and Economics (chairman)

Wigo4it, cooperative effort of the social assistance organisations of the four largest cities in the Netherlands (Advisory Council chairman)
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