



## Gerrit Zalm

ELECTED BY THE GENERAL MEETING

Born	6 May 1952
Nationality	Dutch
Joined the Board	18 March 2019, independent
Term expiration	2020
Committees	Nomination Committee (member) Risk Committee (member)

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### Competencies

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Broad professional background originally anchored in economics and later politics

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Broad and holistic perspective on the financial services sector and its role in society and strong advocate of tighter regulations and less self-supervision

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Significant experience across the audit and risk committees' areas both within and outside banking and a significant senior leadership and board exposure track record

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Unique blend of regulator and banking executive experience and considerable experience in dealing with stakeholder and reputation management

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### Former employment

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2010-2017	CEO and chairman, ABN AMRO Group & ABN AMRO Bank
2009-2010	CEO and chairman, ABN AMRO Bank
2008-2009	Chief Financial Officer, DSB Bank NV
2007-2008	Chief Economist, DSB Bank NV
2003-2007	Finance Minister Balkenende II Cabinet and Deputy Prime Minister
2002-2003	Parliamentary Leader of the People's Party for Freedom and Democracy
1994-2002	Finance Minister, Paars I and II Cabinets
1989-1994	Director, Bureau for Economic Policy Analysis
1989-1994	Professor Economic Policy, Vrije Universiteit Amsterdam
1988-1989	Deputy Director, Bureau for Economic Policy Analysis
1985-1988	Director, General Economic Policy, Ministry of Economic Affairs

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1983-1985	Deputy Director, General Economic Policy, Ministry of Economic Affairs
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1981-1983	Deputy Director, Budgetary Affairs, Ministry of Finance
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1975-1981	Various positions in the Ministry of Finance
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## Formal training

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2008	Honorary Doctorate, Economics, Vrije Universiteit, Amsterdam
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1975	Master's Degree, Economics, Vrije Universiteit, Amsterdam
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## Directorships and other offices

### *Private-sector directorships*

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MALZ BV (director)
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Moody's Corporation (member)
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Royal Dutch Shell (member)
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Y-Group (Advisory Board member)
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### *Entities which do not pursue predominantly commercial objectives*

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Central Bureau of Statistics, Netherlands (Advisory Board chairman)
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Foundation Schuldenlab.nl (chairman)
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Stichting VU MC Fonds (Supervisory Council member)
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Trustees of the National Academy for Finance and Economics (chairman)
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Wigo4it, cooperative effort of the social assistance organisations of the four largest cities in the Netherlands (Advisory Council chairman)
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