

### Financial results 2019



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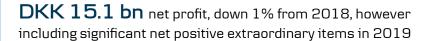
# Executive summary: Challenging 2019; net profit down 1% from 2018, including significant extraordinary items in 2019



**Lending growth of 3% y/y,** driven by growth of 5% y/y at Banking Nordic and 1% y/y at Banking DK. However, growth is at lower margins



Strong capitalisation with a CET1 capital ratio of 17.3%; target for CET1 ratio of above 16%; REA decrease in Q4 driven mainly by counterparty credit risk



9.6% return on equity after tax, including significant extraordinary items

10% increase in expenses y/y due mainly to upstaffing and investments in compliance and AML-related activities, expenses related to the Estonia case as well as extraordinary items

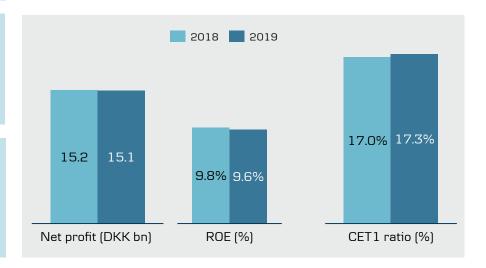
DKK 8-10 bn net profit outlook for 2020



**Proposed dividend** of DKK 8.5 per share, representing a 49% pay-out ratio, in line with the policy of 40-60%



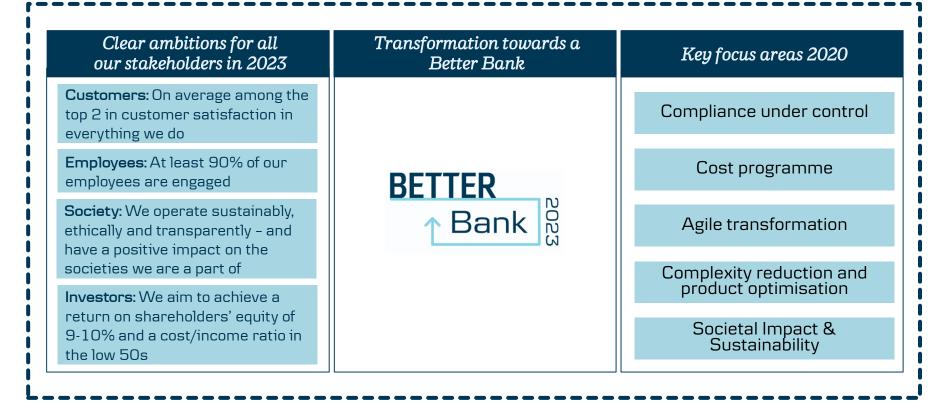
The result for 2019 was affected by significant net positive **one-off items**, including deferred tax, goodwill impairment charges, and the sales of Danica Pension Sweden and LR Realkredit A/S





### Dedicated Better Bank Transformation will help us deliver on our ambitions







# Danske Bank's 2023 targets for the seven focus areas within Societal Impact & Sustainability

			2023 targets	Status 2019
nable Ice	1	Sustainable investing	DKK 30 bn in green investments by Danica Pension; towards DKK 100 bn by 2030	DKK 10 bn
Sustainable finance	2	Sustainable financing	Well above DKK 100 bn in sustainable financing – and setting a climate target for our corporate lending portfolio by 2023	DKK 46.1 bn
ω	3	Governance	More than 95% of employees trained annually in risk & compliance and passed tests	96%
Sustainable operations	4	Diversity & inclusion	35% women in senior leadership positions	23%
S J	5	Environmental footprint	Reducing our $\rm CO_2$ emissions by 10% vs. 2019 and 75% vs. 2010*	15,230 tonnes CO <sub>2</sub>
Impact initiatives	6	Entrepreneurship	10,000 startups & scaleups supported with growth & impact tools, services and expertise	3,851
Impact initiative	7	Financial literacy	2 million people supported with financial literacy tools and expertise	719,763



# Net profit: DKK 15.1 bn, down 1% from 2018, however including significant net positive extraordinary items

Income statement and key figures (DKK m)

	2019	2018	Index	042019	032019	Index
Net interest income	21,877	23,571	93	5,541	5,445	102
Net fee income	15,895	15,402	103	4,214	4,111	103
Net trading income	4,985	4,676	107	2,078	779	-
Otherincome	2,225	716	-	320	160	200
Total income	44,982	44,365	101	12,153	10,495	116
Expenses	27,548	25,011	110	8,342	6,382	131
Goodwill impairment charges	1,603	0	-	1,603	0	-
Profit before loan impairment charges	15,831	19,354	82	2,208	4,113	54
Loan impairment charges	1,516	-650	-	703	343	205
Profit before tax, core	14,315	20,004	72	1,505	3,771	40
Profit before tax, Non-core	-493	-282	-	-244	22	-
Profit before tax	13,822	19,722	70	1,261	3,793	33
Tax	-1,249	4,548	-	-3,780	782	-
Net profit	15,072	15,174	99	5,041	3,011	167
Return on avg. shareholders' equity (%)	9.6	9.8		12.6	7.6	
Cost/income ratio* [%]	61.2	56.4		68.6	60.8	
Common equity tier 1 capital ratio [%]	17.3	17.0		17.3	16.4	
EPS (DKK)	16.7	16.5		5.7	3.3	
Lending (DKK bn)	1,821	1,769	103	1,821	1,818	100
Deposits and RD funding (DKK bn)	1,759	1,636	107	1,759	1,740	101
- of which deposits (DKK bn)	963	894	108	963	926	104
Risk exposure amount (DKK bn)	767	748	103	767	782	98

#### Key points, 2019 vs 2018

- Return on equity of 9.6%
- NII down 7% due mainly to higher funding costs and margin pressure
- Fee income up 3% due to high remortgaging activity and the SEB Pension Danmark acquisition
- Trading income up 7%, includes gain on sale of LR Realkredit A/S
- Expenses up 10%, due mainly to upstaffing and investments in compliance and AML activities
- Impairment charges driven by C&I

#### Key points, Q4 2019 vs Q3 2019

- NII up 2% driven by higher deposit margins, lending volumes and FX effects
- Fee income up 3% due mainly to performance fees
- Trading income includes gain on sale of LR Realkredit A/S
- Expenses up 31% due to extraordinary items
- Impairments affected by review of portfolio in Q4

<sup>\*</sup> Before goodwill impairment charges. Note: Please see slide 33 for extraordinary items in 2019



# NII: Down 7% y/y due to margin pressure, higher funding costs and transfer to Non-core

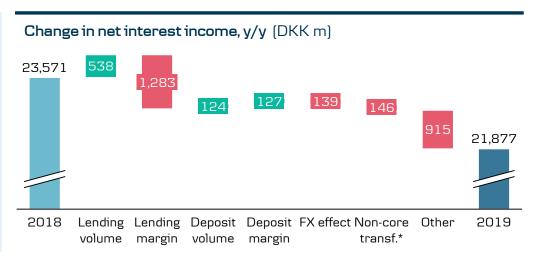
#### Key points

#### У/У

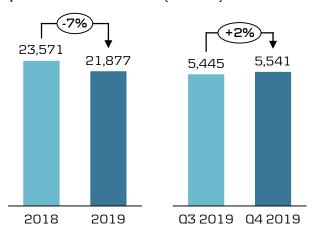
- NII down 7%. Lending growth of 3% offset by lower margins, higher funding costs and transfer of Russian and remaining Baltic exposures to Non-core
- Other includes capital costs, retained liquidity costs related to the Estonia case and lower income from liquidity portfolios, partly offset by FX hedge of CET1

#### Q/Q

 NII up 2% as positive deposit margins, lending volumes and FX effects more than offset decrease in lending margins



#### Group net interest income (DKK m)



#### Change in net interest income, q/q (DKK m)

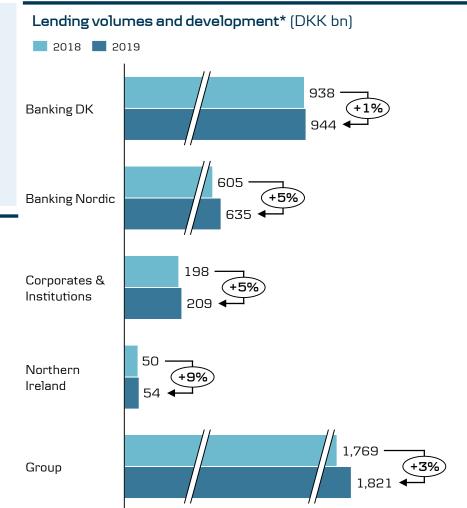




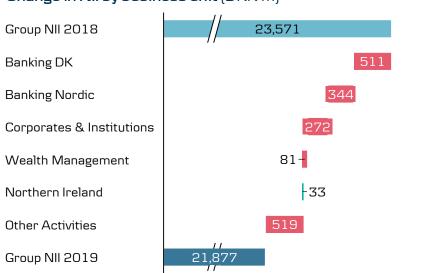
# NII (cont'd): Volume growth of 5% y/y (5% in local currency) at Banking Nordic; Banking DK grew 1% y/y

#### Key points

- Banking Nordic lending up 5% y/y (5% in local currency) with growth in Norway and Finland
- Banking DK lending up 1% y/y, driven by retail lending
- NII for Other Activities was impacted by higher funding costs attributable to the Estonia case being retained at the Internal Bank rather than being allocated to business units
- C&I lending up 5%. Lending in General Banking grew 2% y/y



#### Change in NII by business unit (DKK m)





### Fee income: Up 3% y/y as high activity and SEB Pension DK acquisition more than offset margin pressure and negative one-off

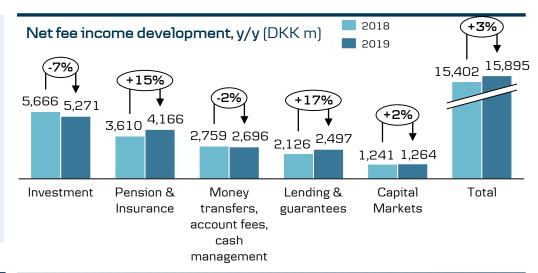
#### Key points

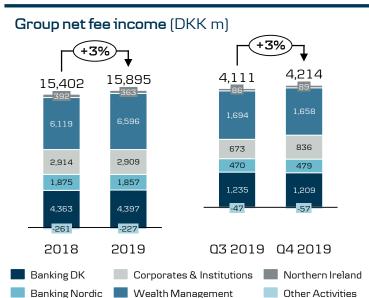
#### У/У

- Fee income up 3% due to high remortgaging activity and the acquisition of SEB Pension Danmark, offset by margin pressure and the one-off Flexinvest Fri compensation amount of DKK 180 m booked in Q2
- Fees also affected by the sale of Danica Pension Sweden in May 2019

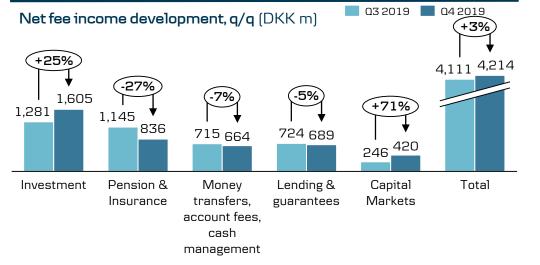
#### $\Omega/\Omega$

Fee income up 3% due mainly to performance fees booked in 04





Banking Nordic Wealth Management





### Trading income: Up 7% y/y including gain on sale of LR Realkredit

#### Key points

#### У/У

 Trading income up 7% including gain on sale of LR Realkredit A/S of DKK 767 million. Adjusted for this gain, trading income was down 10% y/y

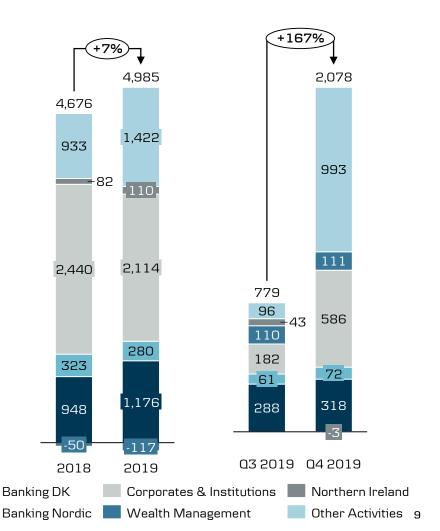
#### Q/Q

- Gain on sale of LR Realkredit A/S booked in Other Activities in Q4
- At Corporates & Institutions, the improvement was driven by better performance in Danish fixed income following a weak Q3

#### Refinancing income (DKK m)



#### Group net trading income (DKK m)





# Expenses: Up 10% y/y, due mainly to upstaffing and investments in compliance and AML, now totalling around 2,800 FTEs

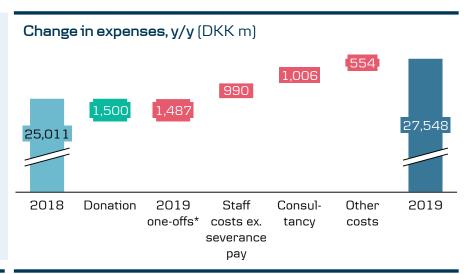
#### Key points

#### У/У

- Expenses up 10% y/y, due mainly to upstaffing and investments in compliance and AML activities, consultancy costs related mainly to the Estonia case and extraordinary items
- Adjusted for the DKK 1.5 bn donation related to the Estonia case in 2018, expenses increased 17%

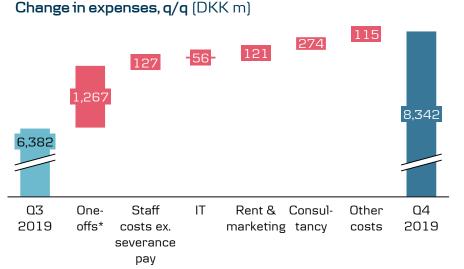
#### Q/Q

 Expenses up 31% q/q due to software impairments, transformation costs, an adjustment of the expected value of a distribution contract and a provision for operational riskrelated losses



#### **Group operating expenses** (DKK m) +10% 27.547 25,012 8.342 2.903 2.416 1.216 1,521 1,207 6.382 3.545 4,834 4,689 1.318 1.128 6,269 5,324 1.757 1,480 2.070 2018 2019 03 2019 04 2019 Banking DK Corporates & Institutions Northern Ireland Banking Nordic Wealth Management Other Activities

\* Please see slide 33 for extraordinary items in 2019

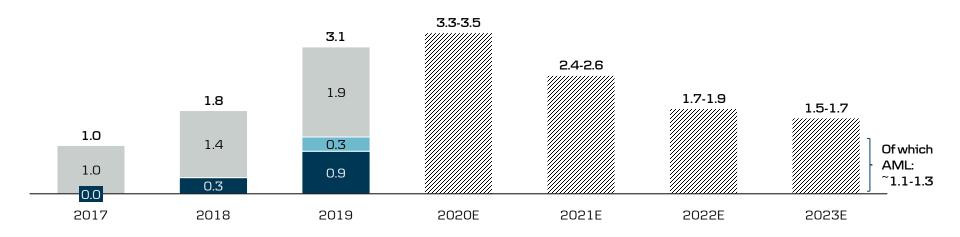




# Significant costs for AML and other compliance in 2019 to peak in 2020; guidance towards 2023 unchanged

Expenses for compliance-related activities (DKK bn, subject to roundings)





#### Comments on AML-related investments

- AML investments expected to peak in 2020E, thereafter falling to reach steady-state level of DKK 1.1-1.3 bn in 2023
- AML investments are driven by FTE increase to strengthen our lines of defence and to increase the capacity for handling KYC/ODD and monitoring processes
- Increased IT investments are also planned in 2020 to secure progress on digitalisation and automation of core AML processes

2017



### Impairments: Loan loss ratio of 8 bp in core activities in 2019, driven by Corporates & Institutions

#### Key points У/У Charge of DKK 1.5 bn; core loan loss ratio of 8 bp Impairments at C&I due to single-name exposures - Portfolio review led to charges of DKK 450 m as some exposures were reclassified as non-performing - Charges also reflect increased downside risk in the macroeconomic outlook for the Nordic countries D/D Charge of DKK 703 m; core loan loss ratio of 15 bp - Portfolio review led to charges of DKK 450 m

#### Impairment charges, core (DKK m and bp) 15<sub>bp</sub> 8bp 7bp 703 357 343 2bp 2<sub>bp</sub> 100 113 -1bp -330 -377 -5bp -5bp -7bp -8bp Ω1 σ2 03 04 Q1 σ2 Q3 Ω4 Q1 σ2 Q3 Ω4 2018 2019

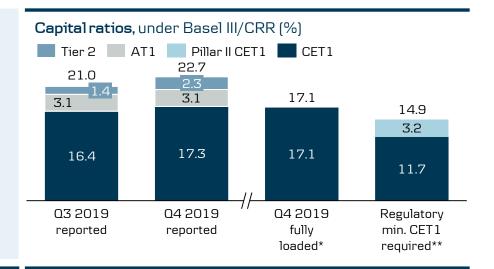




### Capital: Strong capital base; CET1 capital ratio of 17.3%

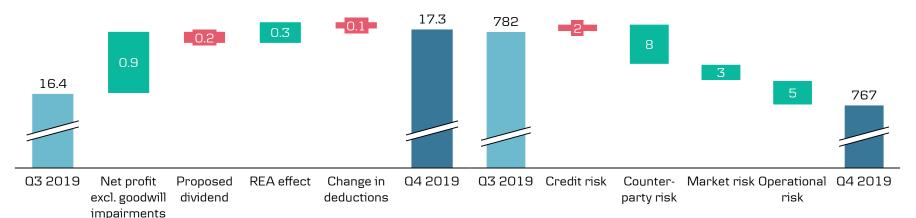
#### Capital highlights, Q4 2019

- CET1 ratio increased by 0.9%-points, driven mainly by net profit including extraordinary items
- REA down DKK 15 bn, driven mainly by reduction in counterparty risk
- CET1 ratio negatively impacted by 0.1%-points due to higher deduction for Danica Pension following increased solvency capital requirement
- CET1 ratio target of above 16% in the short term
- Issuance of EUR 750 m and SEK 1 bn of Tier 2 instruments in 04
- Leverage ratio of 4.7% (transitional rules) and 4.6% (fully phased-in rules)



#### **CET1** capital ratio, Q3 2019 to Q4 2019 [%]

#### **Total REA**, Q3 2019 to Q4 2019 (DKK bn)



<sup>\*</sup> Based on fully phased-in requirement including fully phased-in impact of IFRS 9. \*\* Pro forma fully phased-in min. CET1 requirement in 2019 of 4.5%, capital conservation buffer of 2.5%, SIFI requirement of 3%, countercyclical buffer of 1.7% and CET1 component of Pillar II requirement.



### 2020 outlook: We expect net profit in the range of DKK 8-10 bn, equivalent to an ROE of 5-6%

N	et	int	ter	est
in	CO	m	е	

We expect net interest income to be lower than the level in 2019, as margin pressure and higher funding costs will more than offset continued volume growth

#### Net fee income

Net fee income is expected to be slightly lower than the level in 2019, due to lower remortgaging activity and subject to customer activity and market developments

#### Expenses

Expenses are expected to be in the range of DKK 28-29 bn, driven by acceleration of investments of up to DKK 2 billion and a continued increase in compliance costs

#### Impairments

Loan impairments are expected to be higher

#### Net profit

We expect net profit to be in the range of DKK 8-10 bn (equivalent to 5-6% ROE as communicated on 1 November 2019)

### Financial target

We maintain our ambition for ROE of 9-10% in 2023



### **Q&A** session





### *Appendix*

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# Banking DK: Lending growth of 1% y/y; higher expenses and impairments

#### **Income statement and key figures** (DKK m)

	2019	2018	Index	042019	Q3 2019	Index
Net interest income	9,111	9,622	95	2,231	2,251	99
Net fee income	4,397	4,363	101	1,209	1,235	98
Net trading income	1,176	948	124	318	288	110
Otherincome	227	237	96	53	59	90
Total income	14,912	15,170	98	3,812	3,834	99
Expenses	8,736	7,831	112	2,523	2,070	122
Profit before loan impairment charges	6,176	7,339	84	1,289	1,764	73
Loan impairment charges	-342	-798	-	-261	-109	-
Profit before tax	6,518	8,137	80	1,549	1,873	83
Lending (DKK bn)	944	938	101	944	949	99
Deposits and RD funding* (DKK bn)	1,162	1,124	103	1,162	1,157	100
Deposits (DKK bn)	358	330	108	358	348	103

#### Key points

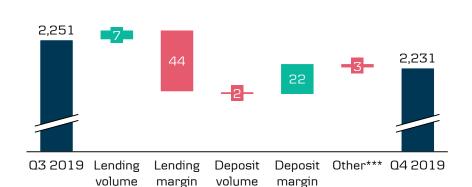
#### У/У

- Total income down 2%
- Expenses up 12% owing mainly to investments in AML activities
- Lower impairment reversals due to model adjustment and changed macro outlook
- Lending up 1%, deposits up 8%  $\Omega/\Omega$

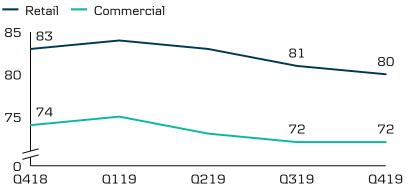
#### U 10/ I

- NII down 1% due to margin pressure
- Expenses up 22% due to compliance
- Lending down due to fair value adjustments, nominal lending flat

#### Banking DK NII bridge\*\* (DKK m)



#### Realkredit Danmark lending spread (bp)



<sup>\*</sup> Before the elimination of the Group's holding of own covered bonds. \*\* Based on average volumes. \*\*\* Includes capital costs, day effect and off-balance-sheet items.



# Banking Nordic: Headwind from lower margins, higher expenses and impairments despite lending growth of 5% y/y

#### Income statement and key figures (DKK m)

	2019	2018	Index	042019	032019	Index
Net interest income	7,839	8,183	96	1,992	1,959	102
Net fee income	1,857	1,875	99	479	470	102
Net trading income	280	323	87	72	61	118
Otherincome	592	649	91	136	133	102
Total income	10,567	11,029	96	2,678	2,623	102
Expenses	6,269	5,324	118	1,757	1,480	119
Profit before loan impairment charges	4,298	5,706	75	921	1,143	81
Loan impairment charges	510	-161	-	511	86	-
Profit before tax	3,788	5,867	65	410	1,058	39
Lending (DKK bn)	635	605	105	635	626	101
Deposits (DKK bn)	271	246	110	271	258	105

#### Key points

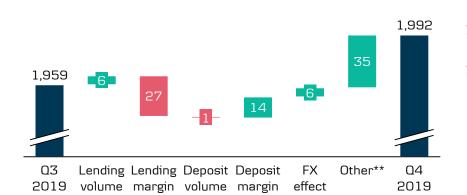
#### У/У

- NII down 4% as higher interest rates and funding costs put pressure on margins
- Expenses up 18% due mainly to investments in compliance and AML
- Lending up 5% with growth in Norway and Commercial Finland

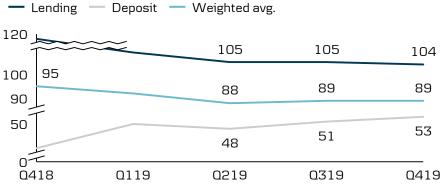
#### Q/Q

- NII up 2% as repricing more than offset pressure from higher rates
- Expenses up 19% due to seasonality and a one-off portfolio adjustment
- Lending up 1%

#### Banking Nordic NII bridge\* (DKK m)



#### Banking Nordic margins (bp)



<sup>\*</sup> Based on average volumes. \*\* Includes capital costs, day effect and off-balance-sheet items.



# Lending growth: Growth of 1% y/y at Banking DK and 5% at Banking Nordic

#### Comments

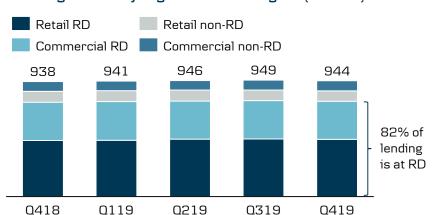
#### Banking DK

- 82% of lending at Banking DK is at mortgage credit subsidiary Realkredit Danmark (RD)
- Growth of 1% y/y at Banking DK
- Lending down 1% q/q due to fair value adjustments; flat development in nominal lending

#### **Banking Nordic**

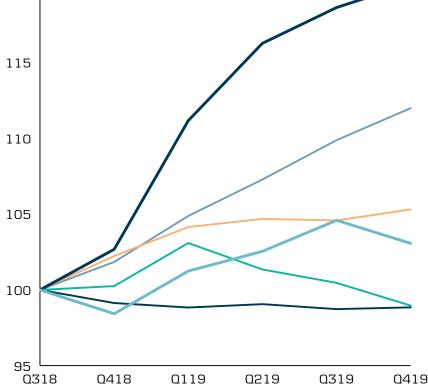
- Growth of 5% y/y on reported basis and in local currency
- Retail Norway saw lending growth of 18% y/y following inflow from TEKNA (union for engineers)
- Commercial Finland grew 2% q/q while Retail Finland was stable

#### Lending volume by segment at Banking DK (DKK bn)



#### Banking Nordic: lending volume by segment and country\*







# Corporates & Institutions: Challenging market conditions, goodwill impairment and higher impairment charges

2019

#### **Income statement and key figures** (DKK m)

	2019	2018	Index	042019	032019	Index
Net interest income	3,656	3,928	93	985	885	111
Net fee income	2,909	2,914	100	836	673	124
Net trading income	2,114	2,440	87	586	182	-
Otherincome	8	7	114	7	-	-
Total income	8,688	9,289	94	2,413	1,739	139
Expenses	4,834	4,689	103	1,318	1,128	117
Goodwill impairment charges	803	-	-	803	-	-
Profit before loan impairment charges	3,051	4,600	66	292	612	48
Loan impairment charges	1,348	278	-	459	369	124
Profit before tax	1,703	4,322	39	-167	243	-
Profit before tax and goodwill	2,506	4,322	58	637	243	262
Lending (DKK bn)	209	198	105	209	210	99
Deposits (DKK bn)	271	261	104	271	262	103

#### Key points

#### У/У

- NII down 2% adjusted for portfolio transfers
- Expenses up 3%, driven by compliance
- Trading income affected by xVA

#### Q/Q

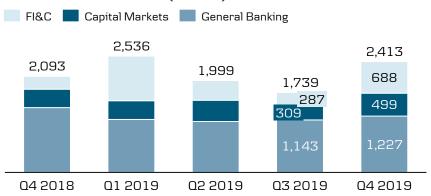
- Trading income improved from a weak Q3, driven by Danish fixed income
- Expenses up 17%, driven primarily by compliance costs
- Impairments driven by portfolio review, affecting mainly shipping, oil & gas

#### C&I NII bridge\* (DKK m)



2019 volume margin volume margin effect

#### C&I income breakdown (DKK m)



<sup>\*</sup> Based on average volumes. \*\* Includes capital costs, day effect and off-balance-sheet items.



# Wealth Management: Profit before tax up 39% due mainly to gain on the sale of Danica Pension Sweden; AuM up 5% y/y

#### Income statement and key figures (DKK m)

	2019	2018	Index	042019	032019	Index
Net interest income	-248	-167	-	-75	-69	-
Net fee income	6,596	6,119	108	1,658	1,694	98
Net trading income	-117	-50	-	111	110	101
Other income	1,167	-197	-	-6	-120	-
Total income	7,398	5,705	130	1,688	1,615	105
Expenses	3,589	3,545	101	879	784	112
Goodwill impairment charges	800	-		800	-	-
Profit before tax	3,009	2,161	139	9	831	1
Profit before tax and goodwill	3,809	2,161	176	809	831	97
AuM (DKK bn)	1,651	1,575	105	1,651	1,610	103

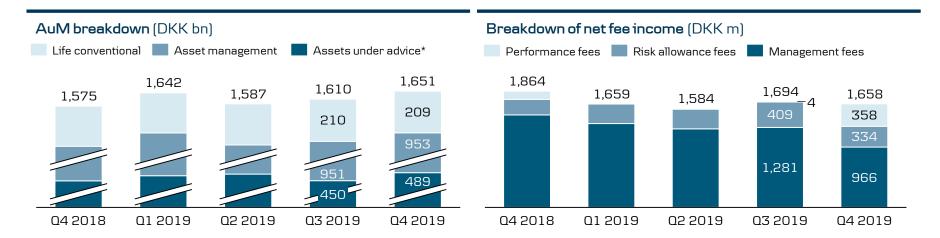
#### Key points

#### У/У

- Fee income up 8%, driven by inclusion of SEB Pension Danmark
- Expenses up 1% due mainly to the acquisition of SEB Pension Danmark
- AuM up 5%. Danica Pension Sweden (DKK 64 bn in AuM) was sold in Ω2

#### $\Omega/\Omega$

- Fees down 2% owing to higher fees from Tidspension in Q3; performance fees of DKK 358 m in Q4
- Expenses up 12% due mainly to consultancy costs



<sup>\*</sup> Assets under advice from retail, commercial and private banking customers, where the investment decision is taken by the customer.



### Northern Ireland: Lending and NII up y/y despite continued Brexit uncertainty

2019

#### **Income statement and key figures** (DKK m)

	2019	2018	Index	042019	032019	Index
Net interest income	1,524	1,491	102	391	368	106
Net fee income	363	392	93	89	86	103
Net trading income	110	82	134	-3	43	-
Other income	14	12	117	3	4	75
Total income	2,011	1,978	102	480	500	96
Expenses	1,216	1,207	101	344	277	124
Profit before loan impairment charges	794	770	103	136	222	61
Loan impairment charges	5	26	19	-5	-4	-
Profit before tax	789	744	106	141	226	62
Lending (DKK bn)	54	50	109	54	53	103
Deposits (DKK bn)	71	63	113	71	67	106

#### Key points

#### У/У

- Lending and NII up despite continued Brexit uncertainty
- Expenses up 1% as continued cost focus was offset by investments in improved customer solutions

#### $\Omega/\Omega$

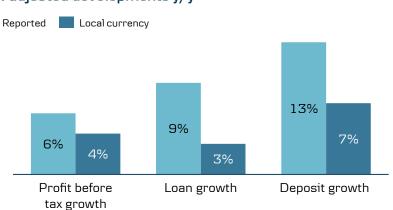
• Expenses up due to strengthening GBP

#### Northern Ireland NII bridge\* (DKK m)

2019

# 368 2 4 4 7 391 O3 Lending Lending Deposit Deposit FX effect Other\*\* Q4

#### FX-adjusted developments y/y

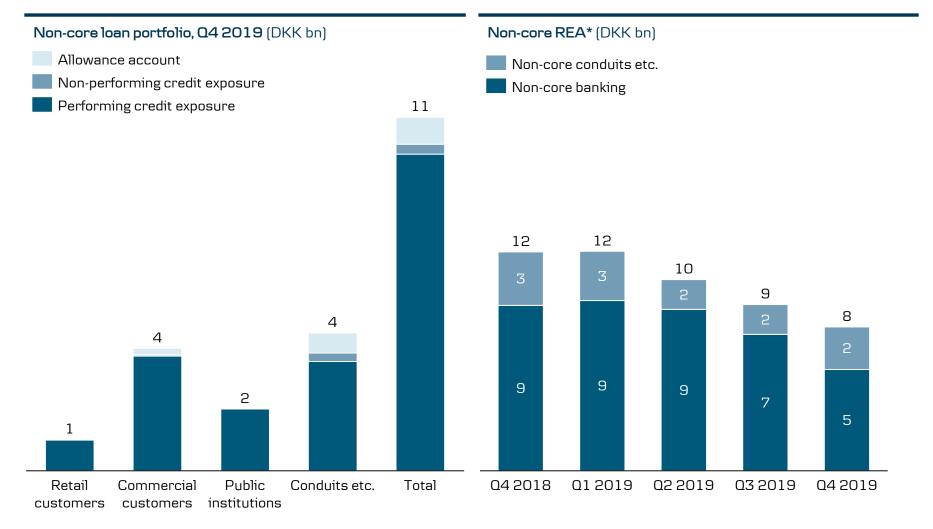


volume margin volume margin

<sup>\*</sup> Based on average volumes. \*\* Includes capital costs, day effect and off-balance-sheet items.

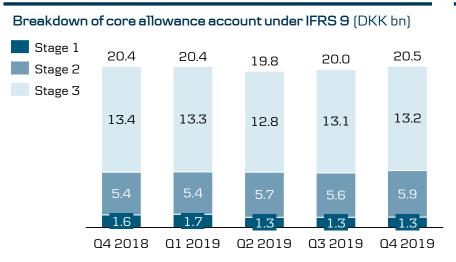


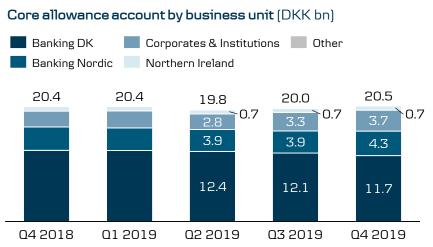
# Non-core: Estonia and Russia now exited; sale of Lithuanian and Latvian portfolios expected to finalise in the first half of 2020





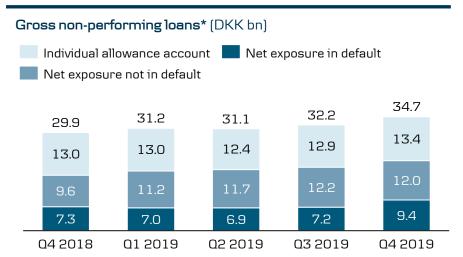
### Credit quality: NPLs increased 16% y/y driven by single names at Corporates & Institutions





#### Breakdown of stage 2 allowance account and exposure (DKK bn)

End-Q4 2019	Allowance	Gross credit	Allowance as
LNG-G-7 2015	account	exposure	% of exposure
Retail customers	2.1	964.9	0.22%
Agriculture	1.1	74.0	1.49%
Commercial property	0.7	317.8	0.21%
Shipping, oil & gas	0.2	60.1	0.36%
Services	0.2	59.9	0.26%
Other	1.6	987.6	0.16%
Total	5.9	2,464.3	0.24%





### Credit exposure: Limited agriculture and directly oil-related exposure

#### **Agriculture exposure** (3.0% of Group exposure)

- Pork prices continued their upturn and rose 12% q/q and reached DKK 13.3 per kg at the end of Q4, while milk prices remained stable. We have reduced management overlays due to the improved outlook
- We reversed impairments of DKK 139 m. Total accumulated impairments amounted to DKK 2.9 bn, of which DKK 1.2 bn in stages 1 and 2
- Realkredit Danmark represented 53% of total gross exposure and 23% of expected creditlosses
  - LTV limit at origination of 60% at Realkredit Danmark

#### Oil-related exposure (0.9% of Group exposure)

- Net exposure increase to DKK 22.2 bn from DKK 18.8 bn\* in Q3 2019 driven by a reclassification of exposures which resulted in a DKK 5.0 bn increase in net exposure and a DKK 0.5 bn increase in ECL against highly collateralised customers in the offshore segment; collateral increased DKK 4.8 bn
- Oil-related customers accounted for a significant share of the impairment expense of DKK 0.5 bn at Corporates & Institutions in Q4. This was largely driven by two customers in the offshore rigs segment
- Most of the oil-related exposure is managed by specialist teams for customer relationship and credit management at Corporates & Institutions
- \* Accumulated impairments increased to DKK 2.2 bn, of which DKK 0.1 bn in stages 1 and 2  $\,$

#### Agriculture by segment, Q4 2019 (DKK millions)

	Gross credit exposure	Portion from RD	Expected credit loss	Net credit exposure	NPL coverage ratio
Banking DK	51,048	41,090	2,661	48,387	90%
Growing of crops, cereals, etc.	21,012	17,632	590	20,422	92%
Dairy	9,048	7,042	926	8,122	83%
Pig breeding	11,288	9,160	892	10,396	97%
Mixed operations etc.	9,700	7,256	252	9,448	90%
Banking Nordic	13,284		130	13,155	108%
Northern Ireland	4,682		81	4,601	43%
C&I	5,024	1,895	43	4,981	-
Others	4		0	4	-
Total	74,043	42,986	2,915	71,127	89%

#### Oil-related exposure, Q4 2019 (DKK millions)

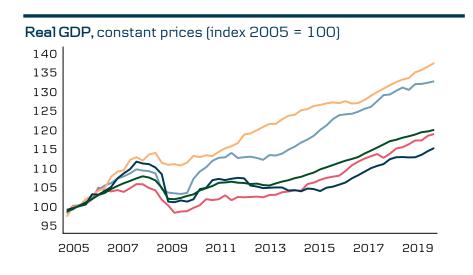
	Gross credit exposure	Expected credit loss	Net credit exposure
C&I	23,472	2,041	21,431
Oil majors	7,108	8	7,100
Oil service	4,946	193	4,753
Offshore	11,418	1,840	9,577
Banking DK and Banking Nordic	959	151	808
Oil majors	1	0	1
Oil service	946	151	796
Offshore	12	0	12
Others	3	0	3
Total	24,433	2,191	22,242

<sup>\*</sup> The credit exposure is reported as part of the Shipping, Oil & Gas industry in our Financial Report.



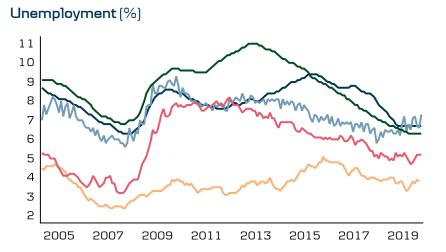
### Nordic macroeconomics









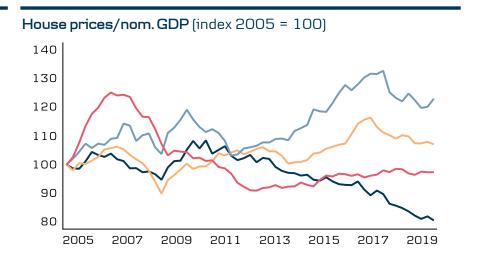




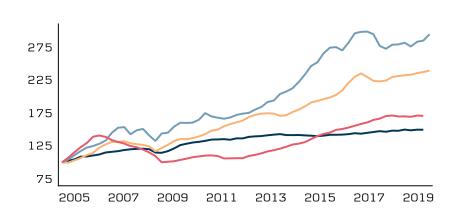
### Nordic housing markets



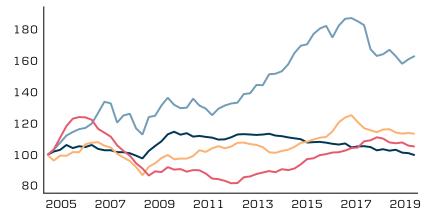
# Property prices (index 2005 = 100) 230 210 190 170 150 130 110



Apartment prices (index 2005 = 100)



Apartment prices/nom. GDP (index 2005 = 100)





# Realkredit Danmark: Portfolio overview 78% of new retail lending in Q4 was fixed-rate vs 43% of stock

#### Portfolio facts, Realkredit Danmark, Q4 2019

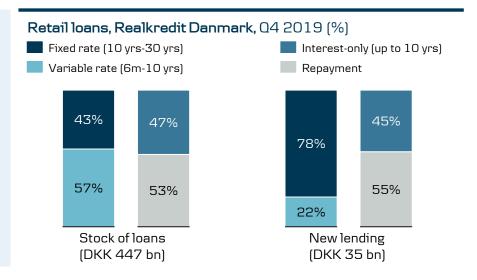
- Approx. 351,000 loans (residential and commercial)
- 1,314 loans in 3- and 6-month arrears (+2% since Q3)
- 16 repossessed properties (lowest in recent times)
- DKK 9 bn in loans with LTV ratio > 100%, including DKK 6 bn covered by a public guarantee
- Average LTV ratio of 60%
- We comply with all five requirements of the supervisory diamond for Danish mortgage credit institutions

#### LTV ratio limit at origination (legal requirement)

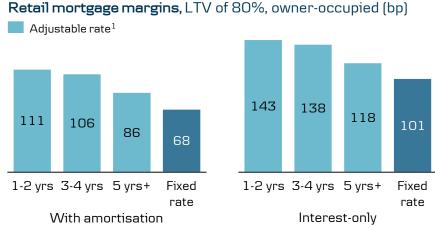
Total RD loan portfolio of FlexLan® F1-F4 (DKK bn)

• Residential: 80%

Commercial: 60%







<sup>&</sup>lt;sup>1</sup> In addition, we charge 30 bp of the bond price for refinancing of 1- and 2-year floaters and 20 bp for floaters of 3 or more years (booked as net trading income).



# Funding and liquidity: DKK 100 bn of long-term funding and capital instruments issued in 2019; LCR compliant at 140%

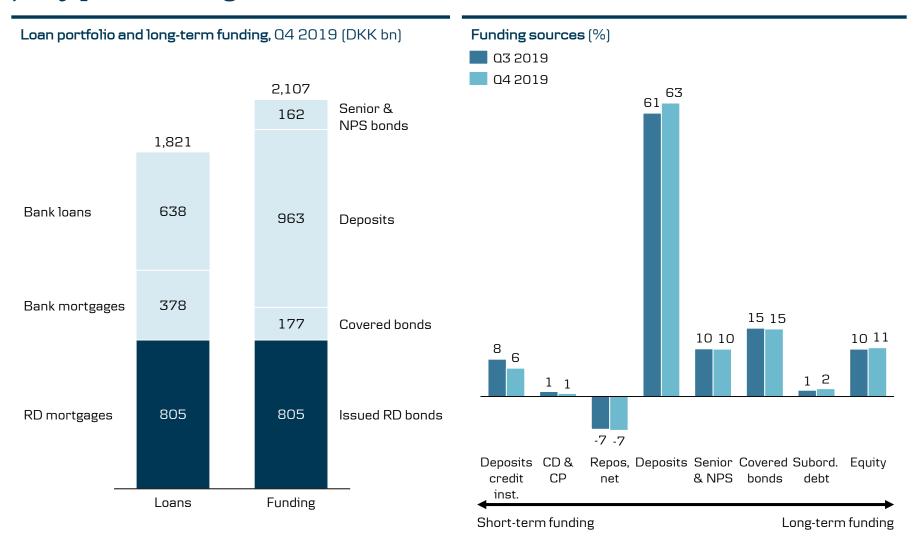


<sup>\*</sup> Spread over 3M EURIBOR.

<sup>\*\*</sup> Includes covered bonds excl. RD, senior, non-preferred senior and capital instruments.



# Funding structure and sources: Danish mortgage system is fully pass-through

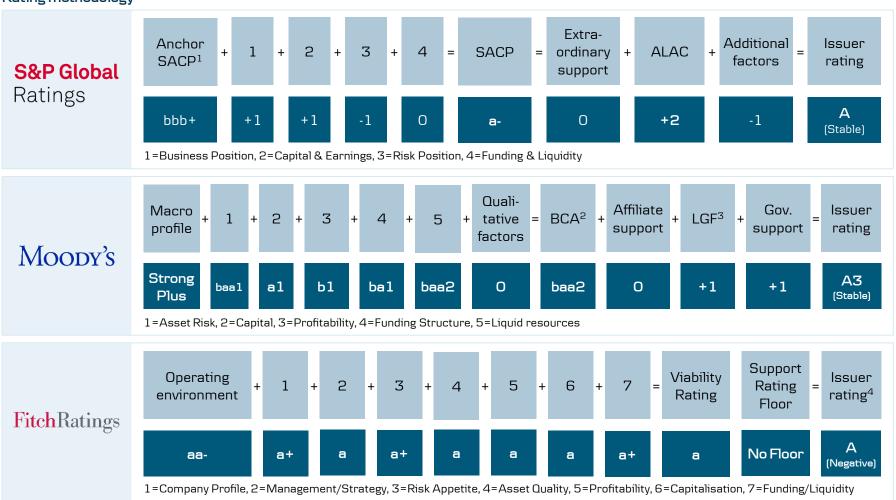




#### Danske Bank's rating

### Three distinct methods for rating banks

#### Rating methodology



<sup>1</sup> Stand-Alone Credit Profile. 2 Baseline Credit Assessment. 3 Loss Given Failure. 4 Issuer rating is the higher of the Viability Rating and Support Rating Floor.



#### Tax

#### Actual and adjusted tax rates (DKK millions)

	2019	042019	032019	022019	012019
Profit before tax	13,822	1,261	3,793	4,757	4,012
Permanent non-taxable difference	-856	1,089	-255	-1,853	164
Adjusted pre-tax profit, Group	12,966	2,349	3,538	2,904	4,176
Tax according to P&L	-1,249	-3,780	782	725	1,024
One-offs:					
Taxable income from leaving IJT-scheme	-576	-576			
Release of provision for recapture of tax					
losses under IJT	5,806	5,806			
Provision for deferred tax adjustments on					
assets and liabilities measured at amortised cost	-1,096	-1.096			
Taxes from previous years	96	232	6	-65	-77
Adjusted tax	2,980	585	787	661	947
	· ·		707	001	347
Tax P&L excl. one-offs	2,884	353			
Adjusted tax rate	23.0%	24.9%	22.3%	22.7%	22.7%
Actual-/Effective tax rate	-9.0%	-299.9%	20.6%	15.2%	25.5%
Actual/-effective tax rate exclusive one-offs	3.370	200.070	23.370	13.270	25.570
& prior year regulations	21.6%	46.4%			

#### Tax drivers, 04 2019

- The actual tax rate of 21.6% (excl. one-offs and prior-year regulations) is lower than the Danish rate of 22%, due primarily to the permanent non-taxable difference
- The permanent non-taxable difference derives mainly from the tax exempt sales of Danica Pension Sweden and LR Realkredit A/S more than outweighing the non-deductible goodwill impairment charges
- The adjusted tax rate of 23.0% is higher than the Danish tax rate of 22% due to income in countries with a higher tax rate
   primarily Norway



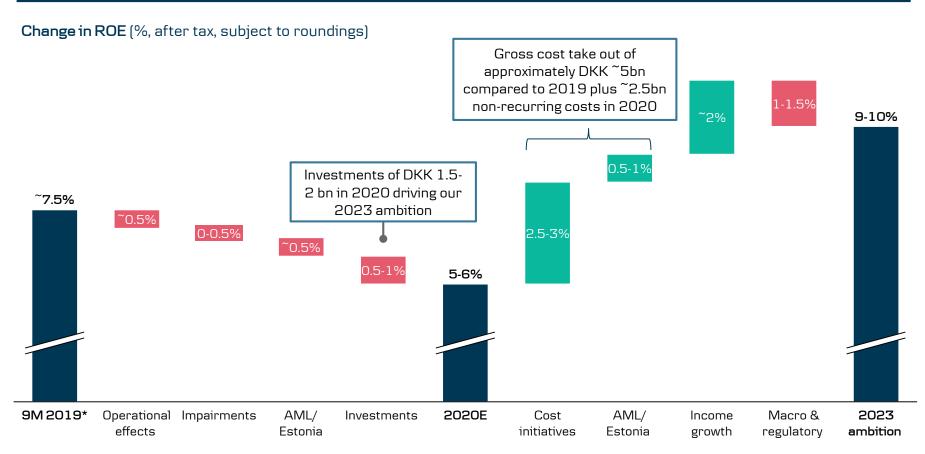
### Significant net positive extraordinary items in 2019

#### One-off items in 2019 (DKK millions)

۵	ltem	Impact (DKKm)	P&L line affected
<b>Q1</b>	Change in VA add-on to discount curve at Danica	-140	Net trading income
	Non-core value adjustment	-300	Profit before tax, Non-core
02	Sale of Danica Pension Sweden	1,300	Otherincome
	Flexinvest Fri compensation (fees)	-180	Net fee income
	Flexinvest Fri compensation (costs)	-220	Operating expenses
	Non-core VAT adjustment	200	Profit before tax, Non-core
	Sale of LR Realkredit A/S	767	Net trading income
	Goodwill impairment charges, Corporates & Institutions	-803	Goodwill impairment charges
	Goodwill impairment charges, Danica Pension	-800	Goodwill impairment charges
	Depreciation of intangible assets	-355	Operating expenses
	Operational risk-related losses	-419	Operating expenses
Ω4	Transformation costs	-279	Operating expenses
	Portfolio adjustments	-214	Operating expenses
	Extraordinary loan impairment charges	-450	Loan impairment charges
	Non-core value adjustment	-110	Profit before tax, Non-core
	Exit from International Joint Taxation scheme	5,230	Tax
	Provision for deferred tax	-1,096	Tax



# ROE ambition of 9-10% in 2023\*\* with unchanged rates and FX following significant investments expected to peak in 2020



Dividend policy unchanged at 40-60% CET1 target above 16% in the short term

<sup>\*</sup> Based on actual first 9M 2019E ROE adjusted for one-off items.

<sup>\*\*</sup> For assumptions, please see appendix page 35



### Underlying assumptions behind 19'-23' RoE development

#### Comments 9M 2019 to 2020

- Operational effects in 2020 include
  - Lending growth which is more than offset by overhang from funding issued in 2019 and new funding issued in 2020 at unchanged spreads
  - No improvement in financial market conditions
  - Increase in nominal equity
- Impairments in 2020 include a step towards normalisation
- AML costs expected to rise and peak in 2020, principally driven by FTE increase (see separate slide)
- Investments into IT and business capabilities and continued cost efficiencies to achieve 2023 ambition

#### Comments 2020 to 2023

- Cost initiatives to reduce current gross cost level, driven mainly by significant cost efficiency measures (see separate slide)
- Steady state AML-related costs of DKK 1.1-1.3 bn in 2023E, following significant investment programme expected to peak in 2020E (see separate slide)
- Income initiatives driven by both NII and non-NII (see separate slide): unchanged interest rates and FX rates assumed
  - Loan growth with unchanged dynamics in all markets
  - Increased AuM and improved cross-selling

#### Comments 2020 to 2023 (continued)

- Balance sheet optimisation Group-wide driven by Treasury
- Improved financial markets conditions
- Increased lending gives higher funding need at unchanged spread
- Macro and regulatory effects include:
  - Normalisation of impairment level to around 10 basis points in 2023 and wind-down of Non-core business
  - Cost increase due to wages etc. of 2.5% annually
  - Capital and funding impact driven mainly by regulatory effects (MREL, Basel IV) and higher equity in 2023
    - Continued refinancing into MREL-eligible instruments at unchanged spread
    - Capital impact driven mainly by higher nominal equity in 2023 due to regulatory effects (incl. Basel IV)
    - Dividend policy unchanged at 40-60%
    - CET1 target above 16% in the short term
    - We assume higher REA driven by growth and new regulatory requirements



### **Contacts**







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