Bulletin:

Ratings

S&P Global

Sudden Managerial Changes At Danske Bank A/S Shouldn't Derail Its Focus On Its Strategic Plan

April 19, 2021

MADRID (S&P Global Ratings) April 19, 2021--S&P Global Ratings considers that the sudden replacement of Danske Bank (A/Stable/A-1)'s CEO, announced today, will not materially change the bank's focus on strengthening its corporate governance and overall franchise. Nevertheless, we will continue to monitor whether this further and unexpected development, at a critical time for the bank and the economy, is going to weigh on Danske's implementation of its transformation plan.

The now former CEO, Chris Vogelzang, is stepping down following the Dutch authorities' decision to involve him in an investigation into alleged anti-money laundering (AML) deficiencies at ABN AMRO, where he served various roles until 2017. The current CRO, Carsten Egeriis, has been appointed as replacement and will now take the helm.

We understand that Mr. Egeriis, as a member of the executive team, has been working alongside the former CEO to draft the bank's current strategic plan with the aim--among others--to regain full customer trust after previous misconduct cases, and achieve 9%-10% return on equity by 2023. As a result, we expect the handover to be relatively swift and smooth.

Our 'A' long-term rating on Danske Bank continues to factor in historical deficiencies in corporate governance and AML procedures at the bank's Estonian branch between 2007 and 2015, as well as uncertainty regarding the ultimate effects of ongoing regulatory investigations on the bank's capitalization and business franchise.

Lastly, our base case is that the bank will maintain a robust capitalization and high loss-absorbing capacity through 2022, despite some pressure on its earnings and asset quality as a result of COVID-19.

This report does not constitute a rating action.

PRIMARY CREDIT ANALYST

RatingsDirect[®]

Antonio Rizzo

Madrid + 34 91 788 7205 Antonio.Rizzo @spglobal.com

SECONDARY CONTACT

Salla von Steinaecker Frankfurt

+ 49 693 399 9164 salla.vonsteinaecker @spglobal.com Copyright © 2021 by Standard & Poor's Financial Services LLC. All rights reserved.

No content (including ratings, credit-related analyses and data, valuations, model, software or other application or output therefrom) or any part thereof (Content) may be modified, reverse engineered, reproduced or distributed in any form by any means, or stored in a database or retrieval system, without the prior written permission of Standard & Poor's Financial Services LLC or its affiliates (collectively, S&P). The Content shall not be used for any unlawful or unauthorized purposes. S&P and any third-party providers, as well as their directors, officers, shareholders, employees or agents (collectively S&P Parties) do not guarantee the accuracy, completeness, timeliness or availability of the Content. S&P Parties are not responsible for any errors or omissions (negligent or otherwise), regardless of the cause, for the results obtained from the use of the Content, or for the security or maintenance of any data input by the user. The Content is provided on an "as is" basis. S&P PARTIES DISCLAIM ANY AND ALL EXPRESS OR IMPLIED WARRANTIES, INCLUDING, BUT NOT LIMITED TO, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR USE, FREEDOM FROM BUGS, SOFTWARE ERRORS OR DEFECTS, THAT THE CONTENT'S FUNCTIONING WILL BE UNINTERRUPTED OR THAT THE CONTENT WILL OPERATE WITH ANY SOFTWARE OR HARDWARE CONFIGURATION. In no event shall S&P Parties be liable to any party for any direct, incidental, exemplary, compensatory, punitive, special or consequential damages, costs, expenses, legal fees, or losses (including, without limitation, lost income or lost profits and opportunity costs or losses caused by negligence) in connection with any use of the Content even if advised of the possibility of such damages.

Credit-related and other analyses, including ratings, and statements in the Content are statements of opinion as of the date they are expressed and not statements of fact. S&P's opinions, analyses and rating acknowledgment decisions (described below) are not recommendations to purchase, hold, or sell any securities or to make any investment decisions, and do not address the suitability of any security. S&P assumes no obligation to update the Content following publication in any form or format. The Content should not be relied on and is not a substitute for the skill, judgment and experience of the user, its management, employees, advisors and/or clients when making investment and other business decisions. S&P does not act as a fiduciary or an investment advisor except where registered as such. While S&P has obtained information from sources it believes to be reliable, S&P does not perform an audit and undertakes no duty of due diligence or independent verification of any information it receives. Rating-related publications may be published for a variety of reasons that are not necessarily dependent on action by rating committees, including, but not limited to, the publication of a periodic update on a credit rating and related analyses.

To the extent that regulatory authorities allow a rating agency to acknowledge in one jurisdiction a rating issued in another jurisdiction for certain regulatory purposes, S&P reserves the right to assign, withdraw or suspend such acknowledgment at any time and in its sole discretion. S&P Parties disclaim any duty whatsoever arising out of the assignment, withdrawal or suspension of an acknowledgment as well as any liability for any damage alleged to have been suffered on account thereof.

S&P keeps certain activities of its business units separate from each other in order to preserve the independence and objectivity of their respective activities. As a result, certain business units of S&P may have information that is not available to other S&P business units. S&P has established policies and procedures to maintain the confidentiality of certain non-public information received in connection with each analytical process.

S&P may receive compensation for its ratings and certain analyses, normally from issuers or underwriters of securities or from obligors. S&P reserves the right to disseminate its opinions and analyses. S&P's public ratings and analyses are made available on its Web sites, www.standardandpoors.com (free of charge), and www.ratingsdirect.com (subscription), and may be distributed through other means, including via S&P publications and third-party redistributors. Additional information about our ratings fees is available at www.standardandpoors.com/usratingsfees.

STANDARD & POOR'S, S&P and RATINGSDIRECT are registered trademarks of Standard & Poor's Financial Services LLC.