



Jacob Dahl

ELECTED BY THE GENERAL MEETING

Born	22 February 1964
Nationality	Danish
Gender	Male
Joined the Board	17 March 2022, independent
Most recently re-elected	2023
Term expiration	2024
Committee	Remuneration Committee (member) Risk Committee (member)

Competencies

Global and broad experience with multiple business areas of banking and proven track record with implementing financial strategies within the banking industry

Demonstrated acumen across IT systems and business processes including deep knowledge within technology risk and cyber risk

Hands-on experience with financial risk management models and methods such as credit risk, counterparty risk, market risk, etc.

Experience with implementing compliance initiatives in the form of multiple KYC-processes and anti-money laundering detection systems throughout the banking sector

Experience in making financial decisions and able to evaluate financial facts and understand accounting practices, reporting and audit-related matters. Knowledge of funding through debt and equity capital markets

Proven ability to navigate complex stakeholder environments

Former employment

2017 - 2021 Senior Partner and Leader of Asia Banking Sector and co-Leader of Global Banking Sector, McKinsey & Company, Hong Kong

2010 - 2017 Senior Partner and Leader of Africa Financial Sector (2010-2014) and from 2014 Leader of EEMA Financial Sector and Co-leader of Global Banking Sector, McKinsey and Company, Johannesburg

2001 - 2010 Partner (2002-2009) and Leader of Scandinavian Financial Service Practice and Leader of European Retail Banking Practice (2006-2010), McKinsey & Company

2000 - 2001 Co-founder and Co-CEO, Basisbank

1994 - 1999 Project Leader serving primarily Scandinavian banks and North European banks,

McKinsey & Company

1992 - 1994 Head of Corporate and Private Banking, Carnegie

1987 - 1992 Head of bonds and eventually managing director of stockbroking unit, Lannung Bank A/S

Education

1988 MSc, Economics, University of Copenhagen, Denmark

Directorships and other offices

Jaka1 ApS and Jaka2 ApS (executive director)
