



## Jacob Dahl

ELECTED BY THE GENERAL MEETING

Born	22 February 1964
Nationality	Danish
Gender	Male
Joined the Board	17 March 2022, independent
Term expiration	2023
Committee	Risk Committee (member)

---

### Competencies

---

Global and broad experience with multiple business areas of banking and proven track record with implementing financial strategies within the banking industry

---

Demonstrated acumen across IT systems and business processes including deep knowledge within technology risk and cyber risk

---

Hands-on experience with financial risk management models and methods such as credit risk, counterparty risk, market risk, etc.

---

Experience with implementing compliance initiatives in the form of multiple KYC-processes and anti-money laundering detection systems throughout the banking sector

---

Experience in making financial decisions and able to evaluate financial facts and understand accounting practices, reporting and audit-related matters. Knowledge of funding through debt and equity capital markets

---

Proven ability to navigate complex stakeholder environments

---

### Former employment

---

2017 - 2021 Senior Partner and Leader of Asia Banking Sector and co-Leader of Global Banking Sector, McKinsey & Company, Hong Kong

---

2010 - 2017 Senior Partner and Leader of Africa Financial Sector (2010-2014) and from 2014 Leader of EEMA Financial Sector and Co-leader of Global Banking Sector, McKinsey and Company, Johannesburg

---

2001 - 2010 Partner (2002-2009) and Leader of Scandinavian Financial Service Practice and Leader of European Retail Banking Practice (2006-2010), McKinsey & Company

---

2000 - 2001 Co-founder and Co-CEO, Basisbank

---

1994 - 1999 Project Leader serving primarily Scandinavian banks and North European banks, McKinsey & Company

---

---

1992 - 1994	Head of Corporate and Private Banking, Carnegie
-------------	---

---

1987 - 1992	Head of bonds and eventually managing director of stockbroking unit, Lannung Bank A/S
-------------	---

---

---

### Education

---

1988	MSc, Economics, University of Copenhagen, Denmark
------	---

---

### Directorships and other offices

---

None
------

---