



## Jacob Dahl

ELECTED BY THE GENERAL MEETING

Born	22 February 1964
Nationality	Danish
Gender	Male
Joined the Board	17 March 2022, independent
Term expiration	2023
Committees	Risk Committee (member)

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### Competencies

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Global and broad experience with multiple business areas of banking and proven track record with implementing financial strategies within the banking industry

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Demonstrated acumen across IT systems and business processes including deep knowledge within technology risk and cyber risk

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Hands-on experience with financial risk management models and methods such as credit risk, counterparty risk, market risk etc.

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Experience with implementing compliance initiatives in the form of multiple KYC-processes and anti-money laundering detection systems throughout the banking sector

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Experience in making financial decisions and able to evaluate financial facts and understand accounting practices, reporting and audit related matters. Knowledge of funding through debt and equity capital markets

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Proven ability to navigate complex stakeholder environments

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### Former employment

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2017 - 2021 Senior Partner and Leader of Asia Banking Sector and co-Leader of Global Banking Sector, McKinsey & Company, Hong Kong

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2010 - 2017 Senior Partner and Leader of Africa Financial Sector (2010-2014) and from 2014 Leader of EEMA Financial Sector and Co-leader of Global Banking Sector, McKinsey and Company, Johannesburg

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2001 - 2010 Partner (2002-2009) and Leader of Scandinavian Financial Service Practice and Leader of European Retail Banking Practice (2006-2010), McKinsey & Company

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2000 - 2001 Co-founder and Co-CEO, Basisbank

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1994 - 1999 Project Leader serving primarily Scandinavian banks and North European banks, McKinsey & Company

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1992 - 1994      Head of Corporate and Private Banking, Carnegie

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1987 - 1992      Head of bonds and eventually managing director of stockbroking unit, Lannung Bank A/S

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### Education

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1988                      MSc, Economics, University of Copenhagen, Denmark

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### Directorships and other offices

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None

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