

Martin Nørkjær Larsen

VICE CHAIRMAN ELECTED BY THE GENERAL MEETING CHIEF FINANCIAL OFFICER, A.P. MØLLER HOLDING A/S Born January 1979

Nationality Gender Joined the Board Term expiration Committees January 1979 Danish Male 22 March 2024, non-independent 2026 Nomination Committee (chairman) Audit Committee (member)

Competencies

- Executive level experience from large corporate with global reach and exposure
- Expert knowledge of finance in all its facets, including capital planning and funding via debt and equity capital markets, as well as accounting and audit related matters
- Understanding of market demands from role as chief financial officer in large global corporation
- Knowledge of compensation models and remuneration practices
- Understanding of key ESG themes, including climate transition and experience with ESG reporting
- Board experience including, with audit, risk and remuneration committee work

Former employment

2015-2016	Head of Financial Planning and Analysis, Maersk Group, Denmark
2012-2015	Chief Financial Officer, Maersk Supply Service A/S, Denmark

Formal training

2014	MBA in Business Administration, Columbia University and London Business School
2003	MSc in Economics and Finance, Warwich Business School
2002	BSc in Economics, University of Copenhagen

Directorships and other offices

Private-sector directorships

APMH Invest A/S (CEO and member of the board of directors)

Chair or ordinary member of the board of directors of 25 affiliated undertakings, including Maersk Supply Service A/S (chair), Maersk Product Tankers A/S (chair), Maersk Tankers A/S (ordinary board member) and C2X A/S (ordinary board member)

Navigare Capital Partners A/S (chairman of the board of directors)

Assuranceforeningen SKULD (Gjensidig) (vice chairman of the board of directors)

MVKH ApS (private investment company, executive officer)