



## Curriculum Vitae

### Martin Nørkjær Larsen

Vice Chairman of the Board of Directors  
Elected by the general meeting  
Chief Financial Officer, A.P. Møller Holding A/S



|                           |                                 |
|---------------------------|---------------------------------|
| Born:                     | January 1979                    |
| Nationality:              | Danish                          |
| Gender:                   | Male                            |
| Joined the Board:         | 22 March 2024, non-independent  |
| Most recently re-elected: | 2026                            |
| Term expires in:          | 2027                            |
| Committee:                | Nomination Committee (chairman) |

### Competencies

- Executive level experience from large corporates with global reach and exposure
- Expert knowledge of finance in all its facets, including capital planning and funding via debt and equity capital markets, as well as accounting and audit-related matters
- Understanding of market demands from roles as chief financial officer of large global corporations
- Knowledge of compensation models and remuneration practices
- Understanding of key ESG themes, including climate transition and experience with ESG reporting
- Board experience, including committee work

### Former employment

|             |                                                                |
|-------------|----------------------------------------------------------------|
| 2015 - 2016 | Head of Financial Planning and Analysis, Maersk Group, Denmark |
| 2012 - 2015 | Chief Financial Officer, Maersk Supply Service A/S, Denmark    |
| 2003 - 2012 | Various positions at A.P. Møller Maersk, Denmark               |

### Formal training

|      |                                                                                |
|------|--------------------------------------------------------------------------------|
| 2014 | MBA in Business Administration, Columbia University and London Business School |
| 2003 | MSc, Economics and Finance, Warwick Business School                            |
| 2002 | BSc, Economics, University of Copenhagen, Denmark                              |

### Directorships and other offices

#### Private-sector directorships:

APMH Invest A/S (member of the board of directors and CEO)  
Chairman or member of the board of directors of several affiliated undertakings, including, Maersk Product Tankers A/S (chairman), Maersk Offshore Wind A/S (chairman) and Ocean Yield AS (chairman)  
Navigare Capital Partners A/S (chairman of the board of directors)  
Assuranceforeningen SKULD (Gjensidig) (chairman of the board of directors)  
MVKH ApS (personally owned investment company, executive officer)  
The Export and Investment Fund of Denmark (Danmarks Eksport- og Investeringsfond (EIFO)) (member of the board of directors)