

Martin Nørkjær Larsen

VICE CHAIRMAN ELECTED BY THE GENERAL MEETING CHIEF FINANCIAL OFFICER, A.P. MØLLER HOLDING A/S Born January 1979 Nationality Danish

Gender Joined the Board Term expiration Committee January 1979 Danish Male 22 March 2024, non-independent 2025 Nomination Committee (chairman) Audit Committee (member)

Competencies

- Executive level experience from large corporate with global reach and exposure
- Expert knowledge of finance in all its facets, including capital planning and funding via debt and equity capital markets, as well as accounting and audit related matters
- Understanding of market demands from role as CFO in large global corporation
- Knowledge of compensation models and remuneration practices
- Understanding of key ESG themes including climate transition and experience with ESG reporting
- Board experience including with audit, risk and remuneration committee work

Former employment

2015-2016	Head of Financial Planning and Analysis, Maersk Group
2012-2015	Chief Financial Officer, Maersk Supply Service A/S

Formal training

2012-2014	MBA in Business Administration, Columbia University and London Business School
2002-2003	MSc in Economics and Finance, Warwich Business School
1998-2002	BSc in Economics, University of Copenhagen

Directorships and other offices

Private-sector directorships

APMH Invest A/S (CEO and member of the board of directors) In addition chair or ordinary member of the board of directors of 25 affiliated undertakings, including Maersk Supply Service A/S (chair), Maersk Product Tankers A/S (chair), Maersk Tankers A/S (ordinary board member) and C2X A/S (ordinary board member)]

Navigare Capital Partners A/S (chairman of the board of directors)

Assuranceforeningen SKULD (Gjensidig) (vice chairman of the board of directors)

MVKH ApS (private investment company, CEO)