



## Curriculum Vitae

### Martin Nørkjær Larsen

Vice Chairman of the Board of Directors  
Elected by the general meeting  
Chief Financial Officer, A.P. Møller Holding A/S



Born:	January 1979
Nationality:	Danish
Gender:	Male
Joined the Board:	22 March 2024, non-independent
Most recently re-elected:	2026
Term expires in:	2027
Committee:	Nomination Committee (chairman)

### Competencies

- Executive level experience from large corporates with global reach and exposure
- Expert knowledge of finance in all its facets, including capital planning and funding via debt and equity capital markets, as well as accounting and audit-related matters
- Understanding of market demands from roles as chief financial officer of large global corporations
- Knowledge of compensation models and remuneration practices
- Understanding of key ESG themes, including climate transition and experience with ESG reporting
- Board experience, including committee work

### Former employment

2015 - 2016	Head of Financial Planning and Analysis, Maersk Group, Denmark
2012 - 2015	Chief Financial Officer, Maersk Supply Service A/S, Denmark
2003 - 2012	Various positions at A.P. Møller Maersk, Denmark

### Formal training

2014	MBA in Business Administration, Columbia University and London Business School
2003	MSc, Economics and Finance, Warwick Business School
2002	BSc, Economics, University of Copenhagen, Denmark

### Directorships and other offices

#### Private-sector directorships:

APMH Invest A/S (member of the board of directors and CEO)  
Chairman or member of the board of directors of 24 affiliated undertakings, including, Maersk Product Tankers A/S (chairman), Maersk Offshore Wind A/S (chairman) and Maersk Tankers A/S (member of the board of directors)  
Navigare Capital Partners A/S (chairman of the board of directors)  
Assuranceforeningen SKULD (Gjensidig) (chairman of the board of directors)  
MVKH ApS (personally owned investment company, executive officer)  
The Export and Investment Fund of Denmark (Danmarks Eksport- og Investeringsfond (EIFO)) (member of the board of directors)